Hudson Guild’s mission is to create and sustain a strong, effective community that acknowledges and responds to the potential, achievements and interdependence of its diverse members. Rooted in and primarily focused on the Chelsea neighborhood, we seek to empower all individuals and families to achieve their highest potential, while maintaining a priority focus on those in economic need.

Fight Poverty, Build Community.
Dear Friends of Hudson Guild,

Next year, Hudson Guild will be entering its 125th year of service to the Chelsea community. Since our founding, much has changed in our neighborhood and in our programming, but our mission remains the same. As our founder Dr. John Lovejoy Elliott put it, our purpose is to “help people to help each other and themselves.” I am pleased to report that in the past year we continued to pursue our mission successfully.

Through six main program areas, across 17 locations, we helped more than 14,000 people to fight poverty and build community. In our Early Childhood Education program, we offered Head Start and Pre-K education to more than 300 pre-schoolers. As we continued to renovate our Fulton Community Center, we maintained a full slate of Adult Services in the Elliott Center, including serving 200 meals each day and offering more than 60 activities each week. In our Youth Development programs, we helped teens and young adults to gain skills, find jobs, and get into college. In our Mental Health clinic, we provided treatment services to more than 400 people. Our Arts Program involved more than 2,500 people in plays, performances, and art exhibitions. And our advocacy efforts helped our neighbors to obtain basic services and address issues of concern to the entire community.

Individuals are what make up a community, and as shown throughout this report, Hudson Guild is providing an open and inviting space in which we help our neighbors of all ages to help each other and themselves. We look forward to re-opening the Fulton Community Center and to celebrating Hudson Guild’s 125 years of service. We give our most sincere thanks to everyone who has supported us – my fellow trustees, our staff and volunteers, and our donors. We look forward to many more years of service to this community.

Sincerely,

Arthur H. Aufses III  
President
Outcomes, Achievements, and History

In 1895, Hudson Guild was founded as a settlement house to serve the needs of the growing immigrant population in the then industrial neighborhood of Chelsea. Some of our earlier innovations include:

- **1897**: Opening one of the first free kindergartens in New York City
- **1907**: Creating Chelsea Park, the first free recreational space in the area
- **1917**: Opening the first Summer Play School in the City
- **1947**: Founding the Elliott Neighbors Club for Senior Citizens
- **1948**: Opening one of the City’s first community mental health clinics
- **1965**: Hudson Guild Fulton Center at 119 Ninth Avenue opens which allows for expansion of Senior Services Program; College Bound Program for teens begins.
Today Hudson Guild is an anchor institution in a vibrant multicultural community, which has expanded to 17 service locations in Chelsea, Hell’s Kitchen, and Lincoln Square. Since our founding in 1895, Hudson Guild has served a primary role in making the Chelsea neighborhood a place where people come together to help others and themselves through education, skills-building, and joint action. We believe in empowering our neighbors by providing them with the skills and opportunities to bring about positive change within Chelsea.
By the Numbers

14,000 people served each year

300 families enrolled in Early Childhood Education programs

More than 400 youth ages 5-24 participate in programs each year

200 hot meals served every day

1,427 unique seniors participate in more than 60 activities each week

More than 10,000 sessions with 400 patients in Mental Health were conducted

More than 2,500 people in the community benefit from arts programs through theater and art exhibitions
Overview of Programs

Hudson Guild offers diverse programming to individuals and families from all walks of life who work, live, or go to school in Chelsea and along Manhattan’s west side. Our programming helps support, enrich, and empower our community members.
Hudson Guild’s Adult Services Program helps older adults age 55 & better live in independence and with dignity as contributing members of the community. The Guild keeps adults healthy, active, and engaged through a range of educational, recreational, and health-related activities. All are welcome to join activities in our Adult Services programs, and our staff speak many languages including Spanish, Cantonese, and Mandarin in addition to English, which helps participants feel welcome.

Early Childhood Education

Our nurturing environment in Early Childhood Education classrooms fosters independence in children ages 2-4, promoting the development of school readiness and social-emotional skills. Skilled teachers, bright classrooms, and healthy meals are all part of the child’s experience, as we encourage them toward lifelong learning.
Mental Health Services

Hudson Guild provides a range of preventative and mental health treatment services at our New York State Article 31-licensed Paula B. Balser Counseling Center, as well as various satellite sites in New York City public schools and other sites operated by the Clinton Housing Development Company. These services include psychiatric evaluations, medication management, and individual counseling, in addition to topic-oriented workshops for teachers and caregivers addressing conflict resolution, bullying, parenting skills, and related topics.

Youth Development & Education

Young people, ages 5-24, attend Hudson Guild for academic achievement, life skills development, college and career training, employment experience, recreation, and social/emotional support. Through free after-school, summer camp, college preparation, and workforce development programs, the Guild’s youth participate in the arts, socialize in structured peer groups, engage in sports and physical activity, attend field trips to sites beyond the neighborhood, and rely on a strong staff support network.
Community Building

Since our founding in 1895, Hudson Guild has served a primary role in making the Chelsea neighborhood a place where people come together. We facilitate neighborhood and tenant committees, support and strengthen new community initiatives, and offer meeting space to new organizations, including the first meetings of the now well-established Friends of the High Line and the Chelsea Coalition on Housing. In addition, we host programs such as voter registration drives and Community Supported Agriculture memberships.

Arts Program

Hudson Guild provides year-round opportunities to both see and create art for more than 2,500 people in our community. Hudson Guild has built a reputation for its diverse and successful arts programs through performances in our intimate theatre by the Hudson Guild Theatre Company; the Performing ArtWorks! series, which brings professional performances to the Guild community; and exhibits throughout the year in our gallery spaces.
Three years ago, Tykeya was unemployed and unable to afford quality childcare for her two-year-old daughter, Tiffany. Trying to find a job and daycare for her daughter was incredibly stressful. She was discouraged until she found Hudson Guild. Family worker Jackie assisted her with ACS paperwork, referrals for behavioral services, and even provided information about vacant positions for her to apply to within the Guild.

Once Tykeya decided to enroll Tiffany in our Early Childhood Education program, she quickly became impressed with the family workers who went above and beyond to advocate for services on her behalf, and contribute to her daughter’s progression. Prior to joining the Guild, Tiffany’s only words were “hi” and “bye.” After a few months in our classroom, Tiffany’s teachers assisted her mother with potty training and she became one of the most talkative children in class.

Tykeya was so moved by the support she received from Hudson Guild that she ran for Policy Council Chairperson in 2018 and was elected. She is still actively involved with the teachers and social workers in our Early Childhood Education program and enjoys giving back to a community which she says has helped her tremendously.

“I love Hudson Guild because the teachers and family workers really showed me that they cared. I used to attend their workshops where I learned how to be a better parent and I am thankful for everything that they have done for me and Tiffany.”
Kelsie was raised in Chelsea, right on 26th Street. Growing up, she had access to everything she ever needed or wanted: schools, shops, gyms, you name it. However, she will tell you that most importantly, she had access to Hudson Guild. Kelsie has been attending programs at Hudson Guild since she was 2 years-old, and says it is like a second home. Kelsie takes a great sense of pride in attending the Guild since her entire family had done the same at one point in their lives.

One of her favorite things about being at the Guild was being a Youth Mentor. Kelsie said, “This means I am a part of an amazing group of teens who have made a difference in the Chelsea community. I have designed workshops to educate my peers on healthy living, facilitated activities, and was a member of the Youth Network Council – a group of teens who come together and create events for teens around the community. The Guild has exposed me to so much and I have memories that I will cherish forever. And now, I am proud to say that I am attending the University of New Haven in Connecticut studying pre-law. My goal is to become a lawyer and congresswoman and come back to the Guild and give back to the community that made me so strong.”

“The Guild has exposed me to so much and I have memories that I will cherish forever. And now, I am proud to say that I am attending the University of New Haven in Connecticut studying pre-law.”
Sixty-seven year-old Janet grew up in the Robert Fulton Houses along with her twin brother and older sister. She has been a member of the Guild for most of her life and now joins us for our Adult Services programs. When asked about her experience with the Guild, she pauses and gives a regal smile. Her fondest memories are of the many field trips she and her siblings went on during the summer and the friends she made along the way. Janet also affectionately recalls a social worker who referred her to a free vision specialist at the age of 7 when her eyesight started to deteriorate at an alarming rate. She also speaks fondly of a family worker that helped her mother secure a job. Her gratitude for Hudson Guild is endless. Janet has said her continued involvement with Hudson Guild has positively influenced her life. She has been a member of our Adult Services program for ten years and the Naturally Occurring Retirement Community (NORC) services for three. Now suffering with vertigo, Janet has increased her presence at many of our exercise classes to help with the symptoms. Her favorites are chair yoga and Zumba, which she says, are “perfect and low-impact for a woman in my condition.”

“Hudson Guild was there for me after my mother died in 2017. They helped me find housing and I love all the low-impact exercise classes since I have vertigo. I know just about everyone here and consider them family and friends. The lunches are always good; I always have fun on the trips and coming here daily since losing my mom has been good for my overall health.”
## Donor Listings

### Foundations and Corporations

#### $100,000 and up
- The Clark Foundation
- Pfizer, Inc.
- Starry Night Fund

#### $50,000 - $99,999
- Coach Foundation
- The Dolan Family Foundation
- Stella and Charles Guttman Foundation
- William J. and Dorothy K. O'Neill Foundation
- Edith Glick Shoolman Children's Foundation

#### $25,000 - $49,999
- AMC Network
- Anonymous
- Charter Communications
- Discovery Inc.
- Google, Inc.
- IAC
- Newsmax TV
- John H. and Ethel G. Noble Charitable Trust
- Stavros Niarchos Foundation

#### $10,000 - $24,999
- Louis and AnneAbrons Foundation, Inc.
- BNP Paribas
- Boston Consulting Group (BCG)
- CBS Operations, Inc.
- The CME Group Community Foundation
- Crown Media Family Networks
- Disney Worldwide Services, Inc.
- INSP
- Jamestown Premier Chelsea Market, LP
- Jenner & Block LLP
- Kauff McGuire & Margolis LLP
- Macy's Inc.
- Madison Square Garden
- The DJ McManus Foundation
- NBC Universal
- The Ruggles Family Foundation
- STARZ Entertainment LLC
- Studio One
- Univision Communications, Inc.
- Viacom
- Wachtell, Lipton, Rosen & Katz
- Wells Fargo Foundation

#### $5,000 - $9,999
- A&E Networks
- BlackRock
- Consolidated Edison Company of NY
- The Michael and Susan Dell Foundation
- The Malcolm Gibbs Foundation
- HBO Documentary Films
- Hearst Television
- KKR
- Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C.
- Mitsui Fudosan America
- New York Foundation for Eldercare
- Perkins Coie Foundation
- PNC Financial Services Group
- ReelzChannel, LLC
- Ropes & Gray LLP
- Think Coffee LLC
- Turner Broadcasting System

#### $1,000 - $4,999
- 1 Atelier
- Avenues: The World School
- Bank of America
- The Benevity Community Impact Fund
- Facebook Payments, Inc.
- Federation of Protestant Welfare Agencies (FPWA)
- Game Show Network, LLC
- Emly & Emil Herzfeld Foundation, Inc.
- HUB International
- Hudson Guild Junior Advisory Board
- Hughes Hubbard & Reed LLP
- INDEMAND
- JP Morgan Chase & Company

#### $250 - $999
- Amalgamated Bank of New York
- Edison Properties LLC
- Fashion Institute of Technology Foundation
- The Andrew J. and Anita G. Frankel Family Foundation
- LFP Broadcasting
- Mutual Redevelopment Houses, Inc.
- Network for Good
- New York Society for Ethical Culture
- West 400 Block Association

**In-Kind Professional Support**
- Boston Consulting Group (BCG)
- Davis Wright Tremaine LLP
### $50,000 and up
Emily Meschter

### $25,000 - $49,999
Denise and Robert Adler  
Robin and Arthur H. Aufses III  
David and Ingrid Ellen  
Jeffrey R. Gural  
Scott McCormack  
Edwin Nordlinger  
Mary I. Swartz

### $10,000 - $24,999
Paul and Paula Balser  
Chinh Chu  
Natalie Emerson  
Tony and Susan Gilroy  
Anna and Peter Levin  
Walter McCormack  
John and Carol Mehas  
Laura Ranji  
Jolie Stahl

### $5,000 - $9,999
Arthur Aufses, Jr.* and Harriet W. Aufses  
Marc J. Beshar  
Lee Buckley and Robert Jud  
David P. Eisman  
Scott and Jennifer Frank  
Michael Goldman  
Alice O’Connor  
Jeffrey Preston and Lauren Angelilli  
Kevin C. Quist  
Jane Rhodes Wolfe  
Mark and Talia Rubenstein  
Michael Rubenstein  
Saiba Sabherwal  
Susan Schuur  
Landon Slane  
Nick G. Stoumpas  
Michael B. Stubbs  
Becky Welday  
Gay Young and Daniel Schindler  
Jeffrey B. Kolodny  
Lauren Krueger  
Karen Kulvin  
Sidney Lapidus  
Marcello Liguori  
Elizabeth Litsch  
Rachel Lustgarten  
Norman Nigh  
James Paul  
Rori Peters  
Andrew Pirrie and Tim Franks  
Philip R. Pitzuzzello  
William Poliak  
Stephen Prince  
Douglas M. Schoen  
Scott and Casey Segal  
Gerald E. Sheehan  
William H. Sherer  
Barry Sholom  
Martha S. Sproule  
Martin Tannenbaum  
Ben K. Tatta  
Glen Tobias  
Sue Viniar  
Lois Q. Whitman  
Nathaniel Zikha

### $250 - $999
Eddie Andujar  
Ira Asherman  
Stuart Beckerman  
Drummond C. Bell  
Christopher M. Berger and Peter Brotherton  
Shampa Bhattacharya  
James Boelter  
Thomas S. Bryson  
Jeffrey Butler  
Melissa Caldwell  
Patricia Caldwell  
Roger Carpenter  
Arthur Carter  
Solana Chehtman  
Lauren Chesley  
Kermit Cook  
Joselyn Cruz  
Anjali Dalal  
Adria DeFalco  
Emme Deland  
David E. Dibble  
Cristina Dolan  
Kathleen Dolan  
Thomas Dolan  
Darcie Eckert  
Bob Edgar  
Glenn Enoch  
Cristina Enriquez-Bocobo  
Andrew Franklin  
Alan Friedman  
John Friedman  
Scott Friedman  
David R. Fulton  
Tom Gardiner  
Lorraine Gardner  
Moira B. Garvey  
Marissa Geogetti  
Thomas W. Groves  
Julia Guggenheimer  
Barbara Gural - Gural Family Charitable Foundation  
Murray Haber  
Alexes Hazen  
Andrew L. Herz  
Katie Hinnman  
Sharon Holmes  
Howard Horlick  
Young Keun Hwang  
Leah Kaplan  
Rahman Khan  
T. Spencer Knight  
Lewis Kramer  
Theresa Kwetchin  
Robin Langsdorf  
Robert B. Lerch  
Lisa A. Levy Goldberg  
Cynthia Loomis  
Jacob Luce  
Nancy Lusk  
Myra Malikin  
Suneela Mantri  
Rebecca Matchett  
Carmen Matias  
Robert L. McClure  
Nannette McNally  
Thomas Montemagno  
John A. Nigh  
Patricia O’Kane  
Vivian Pan  
Adam Pelzman and Ramona Bowry  
B. Michael Pisani  
Douglas Polley  
Katherine Pope  
Rajini Ranji  
Harriette I. Resnick  
Bret Richter  
Susan J. Rochlis  
Andrew Rosenberg  
Caroline Samuels  
Steven B. Schwab  
Mevlyn L. Shaffir  
Renée H. Shea  
Brad Shipley  
Sanford Sirulnick  
Sheryl Smiloff  
Charles T. Smith  
Victoria Thomas  
Julie L. Unruh  
Walter H. Weil  
Sheila Wertimer  
Debra E. Wimpfheimer  
Katrina Yoder  
Mark Zittman

---

Many thanks as well to all those who contribute when they attend a theater production or gallery opening.

*Deceased
Fulton Campaign Donors

Fulton Renovation Project

The Fulton Center, located in the New York City Housing Authority’s Robert Fulton Housing Development and operated by Hudson Guild, has been in continuous operation since 1964. With more than 200 breakfast and lunch meals served per day, nearly 200 physical, social, and cultural activities each month over the course of the year, the Center was long overdue for a restoration. Over the past two years, we have been updating the space to be fully ADA compliant and provide visitors and participants a neighborhood community center that is as cheerful, warm, welcoming, and functional as our other signature spaces. We thank those who have contributed to this project.

Louis and Anne Abrons Foundation, Inc.
Elinor Alpern
Anonymous
Alan Appelbaum
Lynn Appelbaum
Alec Appelbaum
Arthur H. Aufses III
Paul Balser
The Barker Welfare Foundation
Nathaniel Bohrer
Lee Buckley
Charter Communications
Catherine Cusack
Fred Frenzel

Marilyn Gelber and Robert Jacobson
Google, Inc.
Judith Greeshwin
Anna Hayes Levin
Douglas Lipton
Carol Mehas
Marney Mesch
Emily Meschter
Mary Partridge
Eric Reiter
Susan Schuur
Joan Shapiro
Mary Swartz
Jan Sweeney

Special thanks to our government supporters and elected officials.

New York City
Administration for Children's Services
Department for the Aging
Department of Cultural Affairs
Department of Education
Department of Health and Mental Hygiene
Department of Housing Preservation and Development
Department of Youth and Community Development
New York City Economic Development Corporation
New York City Housing Authority

New York State
Department of Education
Office of Children and Family Services
Office of Mental Health
Dormitory Authority of the State of New York
New York State Department of Cultural Affairs

Federal Government
Department of Health and Human Services
National Endowment for the Arts

Elected Officials
Hon. Charles Schumer
Hon. Kirsten E. Gillibrand
Hon. Jerrold Nadler
Hon. Andrew M. Cuomo
Hon. Brad Hoylman
Hon. Robert Jackson
Hon. Richard N. Gottfried
Hon. Bill DeBlasio
Hon. Scott M. Stringer
Hon. Corey Johnson
Hon. Gale Brewer
Hon. Helen Rosenthal
Board of Trustees

President
Arthur H. Aufses III

Chairperson
Paul Balser

Vice President
Scott McCormack

Vice President
Laura Ranji

Secretary
David Ellen

Treasurer
Scott Segal

Members
Denise Adler
Marc Beshar, DMD
Lee Buckley
Catherine Cusack
Carley Graham Garcia
Paul Groncki
Jeffrey B. Kolodny
Anna Hayes Levin

Larry Littman
Felix Lopez
Carol Mehas
Norman Nigh
Saiba Sabherwal
Nick Stoupas
Mary Swartz
Darlene Waters
Gay Young

Board of Trustees and Leadership

Northwest Neighborhood Advisory Committee

Kathy Andrade
George Colon
Linda Crosby
Florence Dent-Hunter
Dorothy Durlach
Arimy Fuentes
Maria Gonzalez
Joan Lawson
Merle Levine Lister

Larry Littman
Julia Martin
Dolores Payan
Maribel Rodriguez
Fred Street

Darlene Waters, Chair
Patrick Chan, Property Manager, Fulton Houses
Regina Chu, Property Manager, Elliott-Chelsea Houses

Hudson Guild Executive Team

Ken Jockers, Executive Director
Jackelyn Garcia, Deputy Executive Director
Miguel Pedraza-Cumba, Deputy Executive Director
LeeAnn Scaduto, Deputy Executive Director
## Financials

### Support and Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Contracts</td>
<td>$ 7,089,658</td>
<td>$ 8,343,414</td>
</tr>
<tr>
<td>Individual Contributions</td>
<td>$ 854,406</td>
<td>$ 943,147</td>
</tr>
<tr>
<td>Foundation &amp; Corporate Income</td>
<td>$ 887,551</td>
<td>$ 1,372,474</td>
</tr>
<tr>
<td>Fundraising Events (Net)</td>
<td>$ 765,586</td>
<td>$ 555,747</td>
</tr>
<tr>
<td>Contributed Rent/Services</td>
<td>$ 2,278,288</td>
<td>$ 2,173,459</td>
</tr>
<tr>
<td>Earned Income</td>
<td>$ 1,492,835</td>
<td>$ 1,687,797</td>
</tr>
<tr>
<td>Investment return</td>
<td>$ 18,664</td>
<td>$ 45,305</td>
</tr>
<tr>
<td>Other Income</td>
<td>$ 26,364</td>
<td>$ 29,325</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td><strong>$ 13,413,352</strong></td>
<td><strong>$ 15,150,668</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Childhood Education</td>
<td>$ 4,895,741</td>
<td>$ 6,219,953</td>
</tr>
<tr>
<td>Youth Development and Education</td>
<td>$ 1,955,290</td>
<td>$ 1,623,967</td>
</tr>
<tr>
<td>Mental Health</td>
<td>$ 2,334,584</td>
<td>$ 2,006,657</td>
</tr>
<tr>
<td>Adult Services</td>
<td>$ 1,569,448</td>
<td>$ 1,219,329</td>
</tr>
<tr>
<td>Arts &amp; Culture</td>
<td>$ 193,687</td>
<td>$ 168,750</td>
</tr>
<tr>
<td>Community Building</td>
<td>$ 40,387</td>
<td>$ 72,489</td>
</tr>
<tr>
<td>Management and Administration</td>
<td>$ 1,145,930</td>
<td>$ 2,146,666</td>
</tr>
<tr>
<td>Development and Fundraising</td>
<td>$ 855,455</td>
<td>$ 671,557</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$ 12,990,522</strong></td>
<td><strong>$ 14,129,368</strong></td>
</tr>
</tbody>
</table>

### Change in Unrestricted Net Assets

- **Before Depreciation**: $ 422,830
  - Depreciation: $(472,024)
  - **Change in Total Net Assets After Depreciation**: $(49,194)

### Net Assets

- **Beginning of the year**: $ 7,232,421
  - **End of year**: $ 7,183,227
How to Help!

Your Dollar Counts! 80% of every dollar raised directly supports our programs.

You can help us connect with more people in our communities by helping us build reserve funds to cover costs such as match requirements, unanticipated capital costs, and materials to augment programs.

Donate today at www.hudsonguild.org/donate
or call 212-760-9800.
